

# County of San Luis Obispo Cost Recovery Analysis Study

## Staff and Public Workshops - The Pyramid Methodology

*Thank you for being involved in shaping future parks and recreation services for our community. Your commitment of time and energy is appreciated!*

### Small Group Workshop Ground Rules

1. Have Fun! This is an opportunity to help shape the future of the department.
2. Every contribution has merit. Listen to each other, respect each other's opinion, and seek the "why" behind what someone is saying.
3. Fully participate, but do not interrupt. It is the job of the facilitator to assure that everyone has an opportunity to provide input. Do your part – if you tend to be a talker, be aware that others need equal time and self-monitor; if you tend to be reserved, jot down some notes about what you want to contribute and then take the responsibility to contribute when called on to express your views.
4. Bring up new ideas. Do not dwell on a topic or repeatedly bring up the same topic. We have a lot of ground to cover in each meeting. The facilitator, or an assistant, is charged with assuring that all ideas are captured. Once the idea is captured, move on to new ideas.
5. Decision Making – The project team is charged with consolidating consensus information, guiding the process and making a final recommendation to the agency's governing body.



### Department Mission

*To ensure diverse opportunities for recreation and the personal enrichment of the County's residents and visitors while protecting its natural, cultural, and historical resources*

### Department Values

*Integrity  
Collaboration  
Professionalism  
Accountability  
Responsiveness*

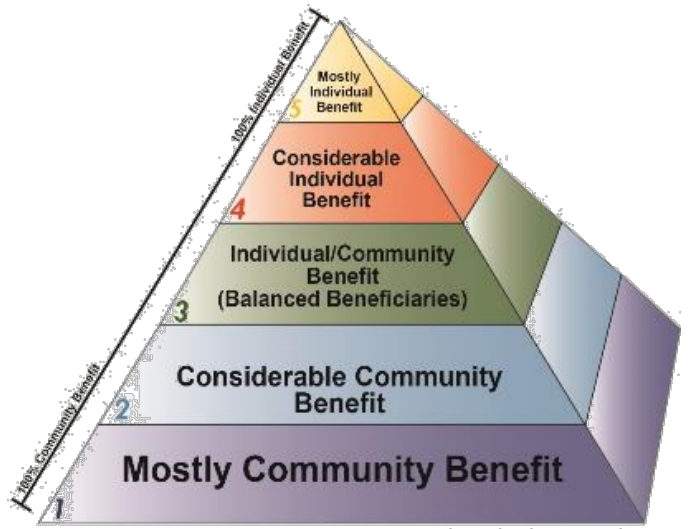
# County of San Luis Obispo

## Category of Services Scoring Sheet

Day \_\_\_\_\_ Date \_\_\_\_\_ Time \_\_\_\_\_

Location \_\_\_\_\_ Table # \_\_\_\_\_ Facilitator \_\_\_\_\_

- \_\_\_\_\_ Concession and Vending
- \_\_\_\_\_ Retail Sales
- \_\_\_\_\_ Group Multi-Level Class, Clinic, Program and Workshop
- \_\_\_\_\_ Private/Semi-Private Lessons
- \_\_\_\_\_ Specialized Events/Activities
- \_\_\_\_\_ Community-wide Events
- \_\_\_\_\_ Camps
- \_\_\_\_\_ Social Clubs or Support Groups
- \_\_\_\_\_ Social Services
- \_\_\_\_\_ Athletic Fields and Sport Court – Exclusive Rentals/Use
- \_\_\_\_\_ Athletic Fields and Sport Court – Public Rentals/Use
- \_\_\_\_\_ Special Event Facilities – Exclusive Rentals/Use
- \_\_\_\_\_ Special Event Facilities – Public Rentals/Use
- \_\_\_\_\_ Campground Rentals/Use
- \_\_\_\_\_ Day Use Areas Rentals/Use
- \_\_\_\_\_ Pools Rental/Use
- \_\_\_\_\_ Golf Courses Rentals/Use
- \_\_\_\_\_ Long-Term Partnership Use Agreements
- \_\_\_\_\_ Long-Term Leases – General Use
- \_\_\_\_\_ Long-Term Leases – Non-profits/Park Partners
- \_\_\_\_\_ Equipment Rentals
- \_\_\_\_\_ Trails
- \_\_\_\_\_ Non-Monitored Park/Facility Usage
- \_\_\_\_\_ Monitored Park/Facility Usage
- \_\_\_\_\_ Leagues
- \_\_\_\_\_ Tournaments
- \_\_\_\_\_ Professional or Leased-to-Others Services
- \_\_\_\_\_ Community Grant Programs
- \_\_\_\_\_ Permitted Services
- \_\_\_\_\_ Volunteer Program
- \_\_\_\_\_ Work Study/Internship/Community Service Program/Work Release



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## County of San Luis Obispo

### Categories of Service and Definitions

Prior to sorting each service onto the Pyramid, the Department was responsible for creating its Categories of Services. These 31 categories of services and their definitions are summarized below.

**Concession and Vending** – food, beverage, and recreational services, sold for individual use or consumption. (Examples: Chalk Mountain Golf Course [Entire Operation], Morro Bay Golf Course [Restaurant and Pro Shop], Dairy Creek Restaurant, Mustang Waterpark, Vista Lago Adventure Park [Ziplines], Lopez Lake Marina, Santa Margarita Lake Marina)

**Retail Sales** – merchandise sold for individual or team use. (Examples: Golf Equipment, Logo Clothing, Sports Equipment, Memorabilia)

**Group Multi-Level Lesson, Class, Clinic, Program and Workshop** – group recreational and/or instructional programs and activities for families and mixed ages including educational classes and athletics operated, taught, or managed by agency through contract or staff; no pre-requisite for attendance. (Examples: Golf Lessons, Clinics, Programs and Workshops; First Tee; Swimming Lessons; Junior Lifeguards; Lifeguard Training; Dance Classes; Tennis Lessons; Fitness Classes Yoga/Zumba/Conditioning; Dog Training; Junior Ranger; Fishing Clinics)

**Private/Semi-Private Lessons** – lessons arranged for one to three students with a specific instructor and/or time. (Examples: Tennis Lessons, Swimming Lessons, Lifeguard Training, Golf Lessons)

**Specialized Events/Activities** – targeted annual, individualized activities and events requiring registration that are typically offered on a one-time or limited basis. (Examples: Fishing Derby, Races, Fun Runs & Walks, Speed Golf, Concerts, Dog Splash Days)

**Community-wide Events** – community-wide events typically offered on an annual basis that do not require registration. (Examples: Easter Egg Hunt, Outdoor Discovery Festival, California Mid-State Fair, Movies, Concerts, Art, Kids Day in the Park, Fireworks, Parades, Bike Tours/Races)

**Camps** – non-licensed camps with a social and/or recreational focus which include specific instructional or skills programs. (Examples: Summer Full-Day Camp, Sports, Themed Camps, Discovering the Environment through Education and Recreation [DEER] Camp)

**Social Clubs or Support Groups** – a sanctioned support or social club for persons with common special interest; may or may not include self-initiated or scheduled activities. (Examples: Men's/Women's Golf Club, Boy Scouts, Nipomo Native Garden, Cesar Chavez Garden, SLO Botanical Garden Small Wilderness Area Preservation, Rotary Club, Lions Club)

**Social Services** – services that are offered by agency (often through another complementary agency or organization) to provide a social, wellness, or safety benefit that do not fit into other traditional park and recreation instructional, special event and/or athletics offerings. (Examples: Warming Shelter, Food Distribution)

## County of San Luis Obispo

### Categories of Service and Definitions

Facility Rental – rentals for exclusive use of spaces and/or facilities on a one-time or one season basis. (this alone is not a category to sort, just a header for all that follow)

***Athletic Fields and Sport Court - Exclusive Rentals/Use*** - rentals of fields and courts for exclusive use for limited time periods not open to the general public. (Examples: Biddle Park Sports Fields, Nipomo Community Park Sports Fields and Tennis Courts, Avila Beach Community Park Basketball Courts, El Chorro Regional Park Sports Fields, Los Osos Community Park Skate Park and Tennis Courts, Hardie Park Tennis Courts, Heilmann Regional Park Tennis Courts, San Miguel Park Sports Field)

***Athletic Fields and Sport Court – Public Rentals/Use*** - rentals of fields and courts for limited time periods for use open to the general public. (Examples: Oceano Memorial Park Basketball Court; Biddle Park Sports Fields; Nipomo Community Park Sports Fields, Tennis Courts, Pickle ball courts, Basketball ½ court; Avila Beach Community Park Basketball Court; El Chorro Regional Park Sports Fields; Los Osos Community Park Skate Park and Tennis Courts; Hardie Park Tennis Courts; Heilmann Regional Park Tennis Courts; San Miguel Park Sports Field)

***Special Event Facilities – Exclusive Rentals/Use*** – rentals of facilities for exclusive use for limited time periods for an event not open to the general public. (Examples: Lopez Lake Camp French; El Chorro Regional Park Event Areas and Dog Park; Los Osos Community Park Red Barn and Grizzly, and Schoolhouse; Cayucos Beach Special Use Permit and Pier Special Use Permit; C.W. Clarke Park [Shandon] Club House; Dairy Creek Golf Course Club House and Cart Barn [Weddings and other events]; Heilmann Park Dog Park; Nipomo Park Dog Park; Norma Rose Dog Park; Templeton Park Dog Park; Paul Andrews Park Day Use Areas)

***Special Event Facilities – Public Rentals/Use*** – rentals of facilities for public use for limited time periods for an event open to the general public. (Examples: Lopez Lake Camp French; El Chorro Regional Park Event Areas; Los Osos Community Park Red Barn and Grizzly, and Schoolhouse; Cayucos Beach Special Use Permit and Pier Special Use Permit; C.W. Clarke Park [Shandon] Club House; Dairy Creek Golf Course Club House and Cart Barn [events]; Avila Plaza Farmers Market)

***Campgrounds*** – rental for exclusive use for limited time periods of campground sites and/or facilities. (Examples: Lopez Lake Camping/Cabins and Camp French, Coastal Dunes Campground Camping, Oceano Campground Camping, El Chorro Regional Park Camping, Santa Margarita Lake Camping/Cabins)

***Day Use Areas*** (Picnics, birthdays, weddings, company gatherings, etc.) – rental for exclusive use for limited time periods of picnic areas or other day use facilities. (Examples: Lopez Lake Day Use Area, Biddle Park Day Use Areas, Nipomo Community Park Day Use Areas, Oceano Campground Day Use Area, Oceano Memorial Park Day Use Park, El Chorro Regional Park, Day Use Areas, Cuesta Park Day Use Areas, Los Osos Community Park Day Use Areas, Hardie Park Day Use Areas, Shamel Park Day Use Areas, Santa Margarita Lake Day Use Areas, Santa Margarita Community Park Day Use Areas, Heilmann Regional Park Day Use Areas, Templeton Community Park Day Use Areas, C.W. Clarke Park [Shandon] Day Use Areas, San Miguel Park Day Use Areas)

## County of San Luis Obispo

### Categories of Service and Definitions

**Pools** – rental for exclusive use for limited time periods of pools and related facilities. (Examples: Hardie Park Pool, Shamel Park Pool, Santa Margarita Lake Pool, Templeton Community Park Pool, C.W. Clarke Park [Shandon] Pool, San Miguel Park Pool)

**Golf Courses** – rental for exclusive use for limited time periods of golf courses and related facilities. (Examples: Dairy Creek Golf Course [Tournaments, concerts and events], Driving Range, Toptracer Golf, Miniature Golf; Morro Bay Golf Course; Chalk Mountain Golf Course)

**Long Term Partnership Use Agreements** – agreements for exclusive use of spaces and/or facilities on a one-time or one season basis for partner organizations that meet the eligibility criteria, including inter-governmental partners and intra-governmental partners. (Examples: Cal Poly Dairy Creek Driving Range; California State Parks Morro Bay Golf Course, Bishop Peak, Cayucos Beach and Pier; City of San Luis Obispo El Chorro Ball Fields; Nipomo Football League; Nipomo Little League; Atascadero Unified School District Creston Pool)

**Long-Term Leases – General Use** - rentals for exclusive use of spaces and facilities for ongoing or multiple time-periods by a private individual, group or for-profit business. (Examples: AT&T Tower Lease, T-Mobile Tower Lease, Guidetti Brothers; Chalk Mountain Village)

**Long-Term Leases – Non-profits/Park Partners** - rentals for exclusive use of spaces and facilities for ongoing or multiple time-periods by a private individual, group, non-profit, or for-profit business. (Examples: Botanical Gardens, Jack Ready Imagination Park, Rios Caledonia Adobe, City of Morro Bay – Library, Dana Adobe)

**Equipment Rentals** – various agency-owned equipment available to renters which may or may not include staff drivers, supervision or led activities. (Examples: Banquet Chairs/Tables, Audio/Video Equipment, Driving Range Balls, Golf Power/Push Carts, Golf Clubs, Sports Equipment, Bicycles)

**Trails** – Outside of developed parks, open to public access with varying levels of difficulty and use including bicycles, pedestrians and equestrians. (Examples: Bob Jones Pathway, Nipomo Area Trails, Hi Mountain Trail, Jim Green Trail, Bishop Peak Trail, Coastal Accessways)

**Non-Monitored Park/Facility Usage** – drop-in use of park/facility/activity that is non-registered and non-instructed, and are not monitored by agency staff/volunteer supervision. (Examples: Trail Use, Playgrounds, Community and Neighborhood Parks, Forestry on Park Sites, Self-Guided Tours, Dog Parks, Disk Golf, Beaches/Pier, Golf Putting Greens and Practice Areas, Avila Beach Plaza, Outdoor Courts, Sports Fields)

**Monitored Park/Facility Usage** – drop-in use of park/facility/activity that is non-registered and non-instructed, and are monitored by agency staff/volunteer supervision. (Examples: Nature Center, Guided Tours, Los Osos Skate Park, Lopez Lake, Santa Margarita Lake, Nipomo Park, El Chorro Regional Park, Biddle Park, Monarch Butterfly Tours, Miniature Golf, Go Carts, Day Use Parks, Camping/Cabins, Regional Parks, Community Parks, Avila Beach Plaza, Golf Courses, Pools)

## County of San Luis Obispo

### Categories of Service and Definitions

**Leagues** – scheduled multi-game athletics for participants of multi-skill levels and various age groups that are organized and/or managed by agency or through partners, may or may not be officiated and/or judged, and may or may not be scored, providing a team experience for participants with the intent to play a game/match-format or to compete on a recreational level. (Examples: Golf, Bocce Ball, Football, Baseball/Softball, Soccer)

**Tournaments** – scheduled one-time multi-game sporting events for various age groups that are organized and/or managed by agency or through partners, may or may not be officiated and/or judged, and may or may not be scored, providing an individual or a team experience for participants with the intent to play a game/match-format or to compete. (Examples: Golf, Fishing, Skateboarding, Bocce Ball, Pickleball, Tennis, Disc Golf, Baseball/Softball/Soccer)

**Professional or Leased-to-Others Services** – facility and program management or scheduling services provided by agency through contract to other agencies. Facility maintenance service to other departments. (Examples: Grounds)

**Community Grant Programs** – provides grant money opportunities for repair, maintenance and restoration of off road vehicle areas. (Example: Off Highway Vehicle In-Lieu Fee Fund [OHVF])

**Permitted Services** – non-rental permitted services. (Examples: Film Permits; Access Permits; Exclusive Use Permits for Blue Moon Over Avila, Pier Front Wine & Brew & The Old Custom House/Mr. Ricks; Vendor Permit for California Hot Dog [Avila Plaza & Avila Park]; Vendor Permit for Cayucos Pier Hot Dog Cart)

**Volunteer Program** – management of opportunities for individuals or groups to donate their time and effort to a structured or scheduled experience – opportunities may replace essential services or provide enhancements. (Examples: Adopt-a-Natural Area; Adopt-a-Field/Park; Adopt-a-Garden; Adopt-a-Dog Park; Trail Maintenance - Central Coast Concerned Mountain Bikers [CCCMB], Ride Nipomo, CO SLO; Program Volunteer; Clean-Up Days; Campground Host; Elfin Forest; Eagle Scouts; Golf Course Starters/Marshals; Environmental Center of San Luis Obispo [ECOSLO])

**Work Study/Internship/Community Service Program/Work Release** – services that support educational or repayment requirements. (Examples: Alternative Work Program, Cal Poly Work Study Program, Achievement House, Grizzly Youth Academy)

# County of San Luis Obispo Pyramid Filter Guides

## #1

### Primary Filters:

- Who Benefits?**
  - Is the direct beneficiary the community, individual, both?
  - What are the anticipated consequences of a lack of services for the beneficiary?
- Organizational values, vision, and mission**

### Secondary Filters:

- Access/Type of Service**
  - Is the service available to everyone equally?
  - Is participation or eligibility restricted by diversity factors (i.e., age, ability, skill, financial)?
  - Is the service novice/recreation-focused versus advanced/competitive-focused?
  - Is the use exclusive use versus open to all?
- Organizational Responsibility**
  - Is it the organization's responsibility or obligation to provide the service based upon mission, legal mandate, or other obligation or requirement?
  - Is the service inclusive (reasonable accommodations to participate - ADA)?
- Historic Expectations**
  - What have we always done that we can't change?
- Anticipated Impacts**
  - What is the anticipated impact of the service on existing resources?
  - ...On other users?
  - ...On the environment?
  - What is the anticipated impact of not providing the service? (Ex: eliminating afterschool programs increases crime)
- Social Value**
  - What is the perceived social value of the service by constituents, agency staff, leadership, and policy makers?
  - Is it a community builder?



The Pyramid Methodology



## #2 The Levels of the Pyramid Defined Through Filters

### Level 5 – Mostly Individual Benefit (top of the pyramid)

- ✓ **Services are perceived to mostly, if not solely, benefit the individual.**
- ✓ Services are available and accessible to a small segment of the community based upon diversity factors such as age, skill/ability (pre-requisite for participating or competitive versus recreational) and/or personal financial condition.
- ✓ The agency is not responsible for providing the service based upon mission, legal mandate, or other obligation or requirement.
- ✓ The agency may be expected to provide the service but it may be questioned.
- ✓ The anticipated impact of the service on existing resources, the environment, and/or to other users is evident and can be qualified and quantified.
- ✓ There is a limited degree of social value (community building) in the provision of the service as viewed by constituents, agency staff, leadership, and policy makers.

### Level 4 – Considerable Individual Benefit

- ✓ **Services are perceived to benefit primarily the individual.**
- ✓ Services are available and accessible to fewer community members based upon diversity factors such as age, skill/ability (pre-requisite for participating) and/or personal financial condition.
- ✓ The agency is not held responsible for playing a role in the provision of the service based upon mission, legal mandate, or other obligation or requirement.
- ✓ The agency may be expected to provide the service but it is not required.
- ✓ The anticipated impact of the service on existing resources, the environment, and/or to other users is evident and can be qualified and quantified,
- ✓ There is a lesser degree of social value (community building) in the provision of the service as viewed by constituents, agency staff, leadership, and policy makers.

### Level 3 – Individual/Community Benefit (Balanced Beneficiaries)

- ✓ **Services are perceived to equally benefit both the individual and the community.**
- ✓ Services are available and accessible to most community members based upon diversity factors such as age, skill/ability and/or personal financial condition.
- ✓ The agency may be held responsible for playing a role in the provision of the service based upon mission, legal mandate, or other obligation or requirement.
- ✓ The agency may be expected to provide the service but it is not required to do so.
- ✓ The anticipated impact of the service on existing resources, the environment, and/or to other users is evident and can be qualified and quantified.
- ✓ The anticipated impact of not providing the service is moderate for both the community and the individual.
- ✓ There is social value (community building) in the provision of the service as viewed by constituents, agency staff, leadership, and policy makers.



Level 2 – Considerable Community Benefit

- ✓ **Services are perceived to benefit primarily the community and an individual to a lesser degree.**
- ✓ Services are available and accessible to a majority of the community or to those who have no other options based upon diversity factors such as age, skill/ability and/or personal financial condition.
- ✓ The agency is likely to be held responsible for playing a significant role in the provision of the service based upon mission, legal mandate, or other obligation or requirement.
- ✓ Tradition may have influenced the agency's role as expected provider.
- ✓ The anticipated impact of the service on existing resources, the environment, and/or to other users is accepted.
- ✓ The anticipated impacts of not providing the service are significant to the community to a greater extent than the individual.
- ✓ There is a high degree of social value (community building) in the provision of the activity and/or service as viewed by constituents, agency staff, leadership, and policy makers.

Level 1 – Mostly Community Benefit - Foundational (base of the pyramid - Soul of the Agency)

- ✓ **Services are perceived to benefit the community as a whole.**
- ✓ Services are available and accessible to all community members based upon diversity factors such as age, skill/ability and/or personal financial condition.
- ✓ The agency is held responsible for and plays a significant role in the provision of the service based upon mission, legal mandate, or other obligation or requirement.
- ✓ Tradition has influenced the agency's role as expected provider.
- ✓ It is expected that the agency will provide the service regardless of anticipated impact on existing resources, the environment, and/or to other users.
- ✓ The anticipated impacts of not providing the service are significant to the community.
- ✓ There is substantial social value (community building) in the provision of the service as viewed by constituents, agency staff, leadership; and policy makers.



This matrix is designed to assist in determining where a program, service, or facility belongs on the Pyramid Model. The filters are not intended to be the only test but are a few possible ways of viewing what is offered.

**Benefit:** Who receives the benefit of the service?

**Access/Type of Service:** Is the service available to everyone equally? Is participation or eligibility restricted by diversity factors (i.e., age, ability, skill, financial)? Recreation focused versus competitive. Exclusive use versus open to all.

**Organizational Responsibility:** Is it the organization's responsibility or obligation to provide the service based upon mission, legal mandate, or other obligation or requirement? Inclusion (reasonable accommodations to participate - ADA) Obligation.

**Historic Expectations:** What have we always done that we can't change?

**Anticipated Impacts:** What is the anticipated impact of the service on existing resources? On other users? On the environment? What is the anticipated impact of not providing the service?

**Social Value:** What is the perceived social value of the service by constituents, city staff and leadership, and policy makers? Is it a community builder?

# #3 Pyramid Methodology Philosophy & Model

## Level Definitions and Filters

PYRAMID LEVELS

FILTERS

	Primary Filter Benefit	Access/Type of Service	Organizational Responsibility	Historical Expectations	Impacts	Social Value
<b>Level 5</b>	mostly individual benefit	Specialized or competitive - exclusive use	highly questionable	highly questionable	impact to provide is evident, qualified, & quantified	limited
<b>Level 4</b>	considerable individual benefit	advanced recreational or competitive - not recreational	could do	could do	impact to provide is evident, qualified, & quantified	lesser degree
<b>Level 3</b>	balanced individual and community benefit	instructional - intermediate	should do	should do	impact to provide is evident; moderate impact to not provide	some
<b>Level 2</b>	considerable community benefit (may have some individual benefit)	instructional - basic and drop-in activities	traditionally expected to do	traditionally expected to do	acceptable impact to provide; significant impact to not provide	High degree
<b>Level 1</b>	mostly benefits community as a whole	open access, maybe drop-in opportunities or community events	must do	must do	provide regardless of the impact; significant impact to not provide	substantial



County of San Luis Obispo

## Department of Parks and Recreation

### Mission

The mission of the Department of Parks and Recreation is to ensure diversified opportunities for recreation and the personal enrichment of the county's residents and visitors while protecting its natural, cultural and historical resources.

### Vision

The County Department of Parks and Recreation aspires to provide the following:

1. A quality park, recreation and natural area system
2. An equitable distribution of parks and recreation lands and services
3. Parks and recreation opportunities for all age groups and physical capabilities
4. A system of parks, recreation and natural areas consistent with the community's existing and future needs
5. Protection of sensitive natural and cultural resources within new and existing parks and natural areas
6. A viable park, recreation and natural area funding source which provides for community needs

### Parks and Recreation Element (PRE)

The PRE, which was finalized in 2006, establishes goals, policies and implementation measures for management, renovation and expansion of existing, and development of new, parks and recreation facilities in order to meet existing and projected needs and to assure an equitable distribution of parks throughout the county.

- Provide policy guidance regarding the provision of park and recreation services
- Document the County's existing park and recreation resources, and
- Facilitate the evaluation of park and recreation needs including those resources that are outside of the County's management during the land use decision process

### Park Facilities

Parks facilities range from very large regional parks that are thousands of acres down to coastal access ways that occupy a fraction of an acre. In between are such diverse facilities as bike trails, a historic adobe and a geographically diverse system of community parks that host over 3.2 million annual visitors. The golf program has three championship-style 18-hole courses. The Department also provides grounds maintenance for County owned properties throughout the County.

County Parks Inventory – March 2006

Location	Park Acres	Natural Area Acres	
<b>Regional Parks (Urban)</b>			
Biddle Park	Arroyo Grande	27	20
Duveneck Park (undeveloped)	Templeton	80	0
El Chorro Park	San Luis Obispo	40	450
Heilmann Park	Atascadero	102	0
Coastal Dunes RV Park	Oceano	5	0
<b>Total Regional Parks (Urban)</b>	<b>254</b>	<b>470</b>	
<b>Regional Parks (Rural)</b>			
Lopez Lake Recreation Area	Arroyo Grande	200	4,076
Santa Margarita Lake Park	Santa Margarita	21	7,101
<b>Total Regional Park (Rural)</b>	<b>221</b>	<b>11,177</b>	
<b>Mini, Neighborhood &amp; Community Parks</b>			
Avila Park/Plaza	Avila	2.5	0
Cuesta Park	San Luis Obispo	5	0
C.W. Clarke Park	Shandon	11.5	0
Hardie Park	Cayucos	4	0
Lampton Cliffs Park	Cambria	2.2	0
Los Osos Community Park	Los Osos	6.2	0
Norma Rose Park (undeveloped)	Cayucos	1.5	0
Nipomo Community Park	Nipomo	74	80
Oceano Memorial Park	Oceano	11.8	0
Paul Andrew Park	Cayucos	1	0
Jack Ready Park (undeveloped)	Nipomo	30	0
San Miguel Park	San Miguel	4.3	0
Santa Margarita Community Park	Santa Margarita	2	0
See Canyon Park (undeveloped)	Avila Valley	8.7	0
Shamel Park	Cambria	6	0
Templeton Park	Templeton	3.5	0
<b>Total Mini, Neighborhood, and Community Parks</b>	<b>174.2</b>	<b>80</b>	
<b>Special Places (Natural Areas, Coastal Accessways, Historic Sites)</b>			
Bishop Peak	San Luis Obispo	0	104.3
Cayucos Beach	Cayucos	14	0
Coastal Accessways	Coastal Area	7.3	0
Elfin Forest	Los Osos	0	38.7
Wolf Natural Area	San Miguel	0	58
Monarch Grove	Los Osos	0	18
Mesa Meadows	Nipomo	0	20
Rios Caledonia Adobe	San Miguel	2.8	0
<b>Total Special Places</b>	<b>24.1</b>	<b>239</b>	
<b>Golf Courses</b>			
Chalk Mountain GC	Atascadero	212	0
Dairy Creek GC	San Luis Obispo	224	0
Morro Bay GC (State Parks owned, County operated)	Morro Bay	125	0
<b>Total Golf Courses</b>	<b>561</b>	<b>0</b>	
<b>Trails and Staging Areas (Outside Parks)</b>			
Bob Jones Pathway	Avila Valley	1.8	0
Cypress Ridge Trail	Nipomo	1	0
Hi Mountain Trail and Staging Areas	Huasna	7	0
San Miguel Staging Area (Salinas River)	San Miguel	2	0
<b>Total Trails</b>	<b>11.8</b>	<b>0</b>	
<b>Total Operated Acreage</b>	<b>1,246.1</b>	<b>12,056</b>	